

14 Implementation Program



14.1 Overview

Plans are of little value unless they lead to action. To help move the Comprehensive Land Use Plan from the role of policy guidance to implementation, the City has identified a set of actions it will carry out over the next ten years to accomplish the goals and policies included in this Comprehensive Land Use Plan.

Pursuant to State mandates, these actions have been prioritized and the primary parties responsible to implement a particular action have been identified. In addition, actions identified in the current Capital Improvement Plan (CIP) are called out, as well as those which could benefit from being included in future CIP updates.

Sections 15.3 through 15.13 provide a table format for the implementation program (actions) included in this Comprehensive Land Use Plan Update. A guide to reading this table is provided below and illustrated on Figure 14-1.

- **Goal Statement**

The actions presented are organized under the goals established in each element. As the actions are intended to implement the goals and policies presented in Chapters 3 – 13, the goal statement is repeated here to provide context for the actions.

Reading Goal Statements:

Each goal statement starts with the word "To...". To read each goal statement, think of them as stating "It is the goal of the City of Newport to..."

- **Action**

The first column contains the actions that will be used to implement the Comprehensive Land Use Plan Update.

- **City Objectives**

As part of the Vision Statement, the City established eight objectives to help guide the direction of the plan (see Chapter 1 for complete Vision Statement). Each column represents one of the Objectives contained in the Vision Statement. A square symbol denotes which objective(s) a given action supports.

The column headings are shortened on the table for space, but represent the following:

- A **Prosperous** City
- A **Beautiful** City
- A **Happy** City
- A **Destination** City
- A **Collaborative** City
- A **Smart** City
- A **Healthy** City
- A **Resilient** City

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Goals & Actions	City Objectives								Priority / Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL LU-1: The creation and implementation of effective and innovative strategies to minimize the impacts of sea level rise, storm surge and increased flooding on Newport's existing land use framework, its functions and its community benefits.									High	Short & On-going	• City Council
A) Encourage use of the Best Management Practices identified in the 2015 Newport Resilience Assessment Tour's Technical Report #2 by the URI's CRC and Rhode Island Sea Grant, with particular emphasis on Newport's harbor area, the Point Neighborhood, and portions of the Fifth Ward and north end that are subject to sea level rise flooding and storm surge.	■			■					High \$\$		

Action:
For each goal contained in the Comprehensive Plan, there are one or more actions that will be carried out to implement that goal.

City Objectives:
As part of the Vision Statement for the Comprehensive Plan, the City established eight objectives to help guide the direction of the plan. Each column represents an objective. A square symbol denotes which objective(s) a given action supports.

Priority / Cost:
At the top of each entry is the priority of the action, from Low to High. Under the priority is one or more dollar symbols (\$) to represent an approximate cost for the action.

Timeframe:
Year in which each action should be initiated.
• Short (1-2 years)
• Mid (3-5 years)
• Long (5-10 years)
• On-going

Responsibility / CIP:
Listed in this column are the entities responsible for carrying out the action listed. Items to be included in City's CIP are noted.

Figure 14-1. How to Read Implementation Program

■ **Priority / Cost**

At the top of column for each action is a priority level. This represents the overall importance of the action relative to implementation of the Comprehensive Plan. Priority levels are designated as High, Mid (medium) and Low.

Under the priority level is one or more dollar symbols (\$) to represent an approximate cost for the action. This rough-order-of-magnitude cost is symbolized as follows:

- No Cost No notable cost projected
- \$ Up to \$25,000
- \$\$ \$25,000 to \$100,000
- \$\$\$ \$100,000 to \$250,000
- \$\$\$\$ \$250,000+ (bond or multi-year appropriation likely required)

- **Time (Timeframe).** This column represents the number of years expected for the completion of this action. These are defined as follows:

Short Complete within 2 years
Medium Complete within 3-5 years
Long Complete within 5-10 years
On-going A continuing activity

- **Responsibility / CIP.** The last column in the table identifies the party(ies) having primary responsibility to carry out the action, understanding that in many cases, successful implementation will require collaboration between multiple parties. This column also identifies current CIP funded projects.

14.2 Zoning / FLUM Consistency

Zoning is generally considered to be the primary tool for implementing the Comprehensive Land Use Plan. Because of this, State law requires that the City’s Zoning Ordinance be consistent with the Comprehensive Land Use Plan. This means the land uses and densities / intensities allowed by the Zoning Ordinance must be compatible with the goals, policies and land uses specified in the Comprehensive Land Use Plan. The consistency of existing City Zoning categories with proposed Comprehensive Land Use Plan land use designations is illustrated in the following consistency matrix (Table 14-1).

Table 14-1 - Zoning and FLUM Consistency Chart

Zoning District	Land Use 2025	FLUM Category	FLUM Density / Intensity
Residential (R-160)	Urban Development (1 du/ac minimum)	Estate Residential	(0.27 to 0.36 du/ ac)
Residential (R-120)	Urban Development (1 du/ac minimum)		
Residential (R-60)	Sewered Urban (5 du/ac minimum)	Low Density	(0.73 to 1.09 du/ ac)
Residential (R-40)	Sewered Urban (5 du/ac minimum)		
Residential (R-40A)	Sewered Urban (5 du/ac minimum)		
Residential (R-20)	Sewered Urban (5 du/ac minimum)	Medium Density	(2.18 to 4.36 du/ac)
Residential (R-10)	Sewered Urban (5 du/ac minimum)		
Residential (R-10A)	Sewered Urban (5 du/ac minimum)		
Residential (R-3)	Sewered Urban (5 du/ac minimum)	High Density	(14.52 du/ac or greater)
Limited Business (LB)		Light Commercial	Not specified
General Business (GB)		General Commercial	Not specified
Commercial Industrial (CI)		Light Industrial	Residential Prohibited
Waterfront Business (WB)		Waterfront Mixed-Use	Not specified
Traditional Maritime (TM)		Traditional Maritime	Residential Prohibited
Recreational (REC)		Parks and Open Space	Not specified
Open Space (OS)			
Water (W) (New)		Water	Not specified
Innovation Hub Mixed Use (IMU) (New)		Innovation Hub Mixed-Use (IMU)	Not specified
Institutional Overlay (INST) (New)		Institutional Overlay	Not specified

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Table 14-2 displays a list of inconsistencies between the existing Zoning Map (Map 3-2) and the Future Land Use Map (Map 3-6). The table lists each of the inconsistencies. The “Map ID” column corresponds to the location (number) shown on Map 14-1. The following columns show the existing zoning designations, the proposed zoning designation that should be applied to achieve consistency, the current FLUM designation, and a timeframe for when the City should resolve the inconsistency. To resolve these inconsistencies, the City will need to rezone each location’s existing zoning district to a zoning district consistent with the Future Land Use Map. The City is proposing to resolve all inconsistencies within two years, so each inconsistency has been given a timeframe of “Short”.

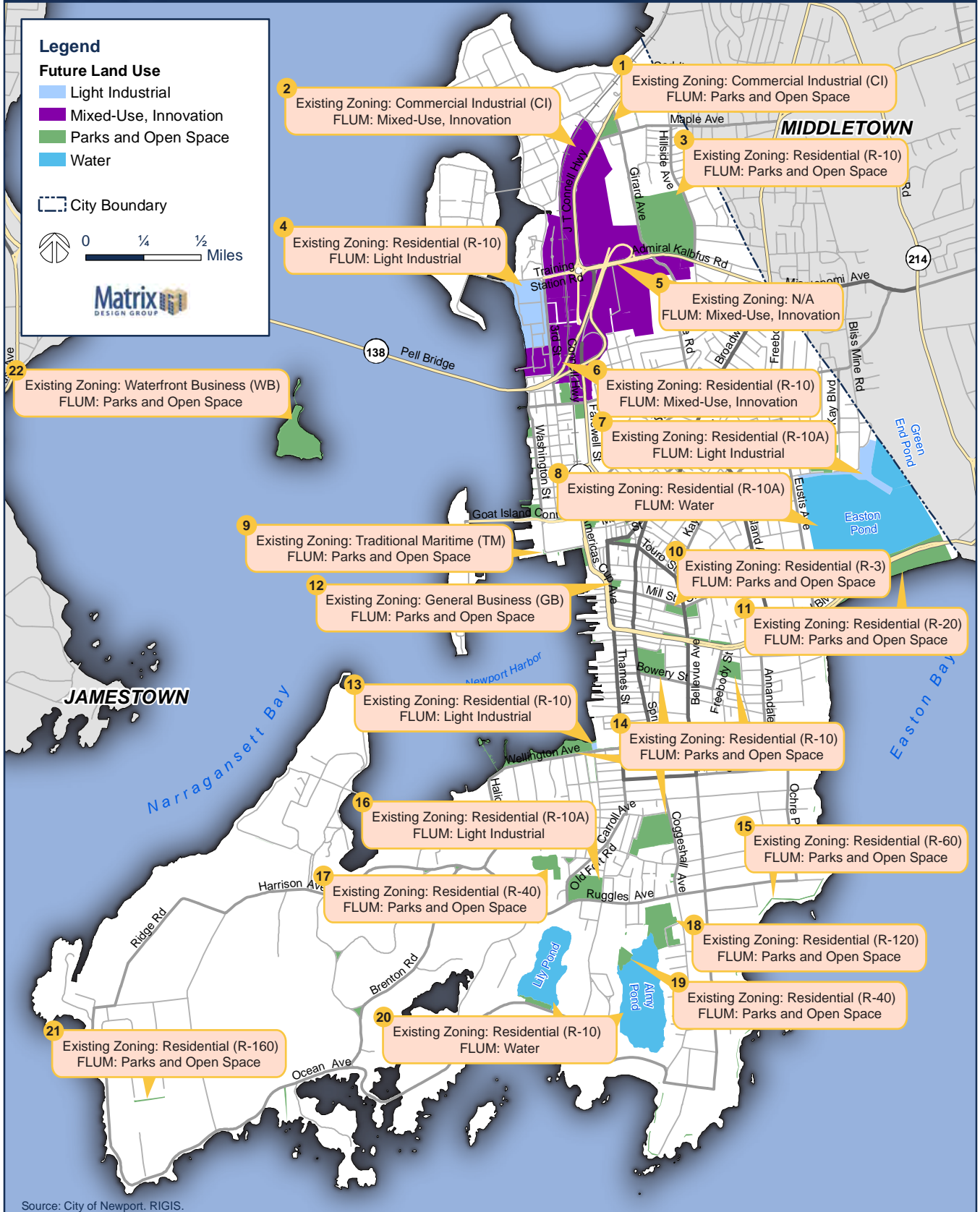
For the Water and Innovation Hub Mixed Use FLUM designations, the City will need to develop matching zoning designations as part of the zoning update.

Table 14-2 – Inconsistencies Table

Map ID	Existing Zoning	Proposed Zoning	FLUM	Timeframe
1	Commercial Industrial (CI)	Recreation (REC)	Parks and Open Space	Short
2	Commercial Industrial (CI)	Innovation Hub Mixed Use	Mixed-Use, Innovation	
3	Residential (R-10)	Recreation (REC)	Parks and Open Space	
4	Residential (R-10)	Commercial Industrial (CI)	Light Industrial	
5	N/A	Innovation Hub Mixed Use	Mixed-Use, Innovation	
6	Residential (R-10)	Innovation Hub Mixed Use	Mixed-Use, Innovation	
7	Residential (R-10A)	Commercial Industrial (CI)	Light Industrial	
8	Residential (R-10A)	Water	Water	
9	Traditional Maritime (TM)	Recreation (REC)	Parks and Open Space	
10	Residential (R-3)	Recreation (REC)	Parks and Open Space	
11	Residential (R-20)	Recreation (REC)	Parks and Open Space	
12	General Business (GB)	Recreation (REC)	Parks and Open Space	
13	Residential (R-10)	Commercial Industrial (CI)	Light Industrial	
14	Residential (R-10)	Recreation (REC)	Parks and Open Space	
15	Residential (R-60)	Recreation (REC)	Parks and Open Space	
16	Residential (R-10A)	Commercial Industrial (CI)	Light Industrial	
17	Residential (R-40)	Recreation (REC)	Parks and Open Space	
18	Residential (R-120)	Recreation (REC)	Parks and Open Space	
19	Residential (R-40)	Recreation (REC)	Parks and Open Space	
20	Residential (R-10A)	Water	Water	
21	Residential (R-160)	Recreation (REC)	Parks and Open Space	
22	Waterfront Business (WB)	Recreation (REC)	Parks and Open Space	



Zoning - Future Land Use Map Analysis



Source: City of Newport. RIGIS.

14.3 Land Use

The following are the implementation actions for the goals included in the Land Use Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL LU-1: To provide a balanced city consisting of residential, commercial, and employment uses consistent with the character, environmental resources and vision of the community.											
A) Update City's Zoning Ordinance to add Mixed Use designations compatible with the designations included in this Comprehensive Plan.	■	■	■	■	■	■	■	■	High \$	Short	<ul style="list-style-type: none"> City Council Planning and Zoning Board Planning
B) Actively pursue implementation of all North End redevelopment projects and related initiatives.	■	■	■	■	■	■	■	■	High \$\$-\$\$\$	Mid & On-going	<ul style="list-style-type: none"> City Council (In CIP – partial)
C) Update City's Zoning Map to reflect the changes noted on Map 14-1 and Table 14-2.	■	■	■	■	■	■	■	■	High \$	Short	<ul style="list-style-type: none"> City Council Planning and Zoning Board Planning
D) Lighting used on public and private lands should be integrally designed as part of the built environment and should reflect a balance for the lighting needs with the contextual ambient light level and surrounding nighttime characteristics of our community. This includes: <ul style="list-style-type: none"> The lighting designers should consider utilizing pre-curfew and post-curfew lighting designs with automatic control systems to eliminate excessive light during non-active hours of site and building operation. Full cut-off fixtures and shielding should be utilized to effectively control glare and light trespass. Architectural lighting should only be utilized to highlight special features or to enhance public safety. Lighting of expansive wall planes and roofs should be avoided. Landscape lighting should only be utilized to accent landscaping, be pointed away from property lines, and fixtures shall be shielded to minimize light trespass on adjacent properties or public spaces. 	■	■	■	■		■	■	■	High \$		<ul style="list-style-type: none"> Planning and Zoning Board Planning

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP	
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient				
GOAL LU-2: To develop a planning framework that helps the City respond to the impacts of sea level rise, storm surge and increased flooding.												
A) Encourage use of the Best Management Practices identified in the 2015 Newport Resilience Assessment Tour's Technical Report #2 by the URI's CRC and Rhode Island Sea Grant.	■			■				■	High —— \$\$	Short & On-going	• City Council	
B) Encourage the voluntary use of the Insurance Institute for Business and Home Safety's "Fortified" Code-Plus Design Standards (www.disastersafety.org/fortified-main).	■							■	Mid —— \$	Short	• Building Dept.	
C) Plan, design, install and maintain/operate public infrastructure to limit or avoid impacts from flooding and to enhance post-event recovery.	■	■						■	■	High —— \$\$\$	Mid to Long & On-going	• Public Services • Utilities (In CIP – partial)
D) Maximize the ability to leverage natural systems as "accommodation zones" and/or "preservation zones" where possible.		■						■	High —— No Cost to \$	Short & On-going	• Planning and Zoning Board • Land Trusts	
E) In redeveloping the city's North End, implement low impact storm water design practices to the maximum extent practical.		■			■			■	■	Mid —— \$	Short to Mid	• Planning and Zoning Board • RIDOT • Utilities • Land owners
F) Continue as a primary participant and supporter of the developing Shoreline Change SAMP.	■	■		■	■			■	High —— \$	Short & On-going	• City Council • Planning and Zoning Board	
G) Upon completion of the Shoreline Change SAMP, incorporate, as appropriate, its recommended tools for planning and land use permitting into applicable plans, regulations, programs and procedures.	■	■		■	■			■	Mid —— \$	Short & On-going	• City Council • Planning and Zoning Board	
H) Develop, adopt and administer design standards for historic neighborhoods that are consistent with historic preservation requirements and which do not alter the character of the neighborhood.	■	■			■			■	■	High —— \$	Short & On-going	• City Council, • Planning and Zoning Board • Building

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
l) Take necessary steps to become eligible for FEMA's NFIP Community Rating System.	■						■	■	Mid \$	Mid	<ul style="list-style-type: none"> • City Council • Planning and Zoning Board • Building

14.4 Economic Development

The following are the implementation actions for the goals included in the Economic Development Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL ED-1: To develop a robust and diverse economy, providing suitable employment opportunities for residents, and a stable tax base.											
A) Pursue coordinated implementation of the Pell Bridge re-alignment, the Westside Master Plan, the Innovation Hub, Navy Hospital site redevelopment, Hope VI housing completion, the Sheffield Incubator, CCRI and other north end economic development projects and initiatives.	■			■	■	■		■	High —— \$\$\$	Short & On-going	<ul style="list-style-type: none"> • City Council • RIDOT • RIDEM • Navy • Utilities (In CIP – partial)
B) Continue to aggressively pursue opportunities to leverage climate change and resiliency as a key part of the City's economic development and diversification initiatives.	■				■		■	■	High —— \$	Short & On-going	<ul style="list-style-type: none"> • City Council • Civic Investment (In CIP – partial)
C) Continue to work with Discover Newport, NCCVB, Commerce RI, Newport Preservation Society, Newport County Chamber, Newport Harbor Corporation and other stakeholders to expand tourism in the city.	■				■				High —— \$	Short & On-going	<ul style="list-style-type: none"> • Civic Investment
D) Continue to support Healthcare and social services by maintaining close and regular communication with Lifespan (Newport Hospital) leadership, the Maher Center and others in order to anticipate and resolve issues of mutual concern.	■				■		■		Mid —— No Cost to \$	Short & On-going	<ul style="list-style-type: none"> • City Council • City Manager
E) Collaborate with local academic institutions to advance STEAM educational priorities and workforce development.	■				■	■		■	High —— \$	Short & On-going	<ul style="list-style-type: none"> • City Council
F) Collect and evaluate data on home-based businesses.	■					■	■		Mid —— No Cost to \$	Short	<ul style="list-style-type: none"> • Planning • Finance
G) Work with local service providers to improve communications infrastructure necessary to support new business opportunities.	■				■	■	■	■	High —— \$\$\$	Mid & On-going	<ul style="list-style-type: none"> • Utilities • RIDOT (In CIP – partial)

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Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
H) Support CIP projects which advance multiple Comprehensive Plan or Strategic Plan goals.	■				■	■		■	High No Cost to \$	Short & On-going	• City Council
I) Continue to pursue and implement infrastructure improvements in the city's North End to enhance economic development potential.	■	■			■	■	■	■	High \$\$\$	Short & On-going	• City Council • Civic Investment • Public Services • Utilities (In CIP)
J) Continue to support streetscape projects in mixed use arterial corridors.	■	■		■	■	■	■	■	Mid \$\$	Mid & On-going	• City Council (In CIP)
K) Continue efforts to develop workforce capabilities in collaboration with educational and business entities.	■				■				High No Cost to \$	Short & On-going	• City Council
L) Work closely with Commerce RI, Newport County Chamber, US EDA, NUWC, URI, SENEDIA and other like groups to pursue cyber-security, energy, resiliency and other STEAM technology related diversification efforts.	■				■	■		■	High No Cost to \$	Short & On-going	• City Council
GOAL ED-2: To protect and enhance the City's maritime related businesses.											
A) Continue to give high priority to water-related uses on the waterfront within the City harbor area.	■	■			■		■		High \$	Short & On-going	• City Council • Planning and Zoning Board • Planning • RIDEM
B) Promote, secure and improve public access to the shoreline.	■	■	■	■	■		■		High \$	Short & On-going	• City Council • Planning and Zoning Board • Planning
C) Evaluate current land use regulations and permit procedures to identify modifications that would promote and protect maritime business on appropriate sites.	■								Mid No Cost to \$	Short to Mid	• Planning and Zoning Board • Planning

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL ED-3: To provide efficient and effective government services to encourage economic development.											
A) Enhance efforts to document total visitors and costs associated with providing services to these visitors.	■							■	Mid No Cost to \$	On-going	<ul style="list-style-type: none"> • Civic Investment • Finance

14.5 Housing Element

The following are the implementation actions for the goals included in the Housing Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL H-1: To preserve and protect existing housing resources in the community.											
A) Establish an educational program to help property owners learn about City plans, codes, standards, and other applicable information.	■				■		■		Mid ———— No Cost to \$	Mid	• City Manager
B) Enhanced enforcement of life safety, parking, noise and property maintenance codes as a means of protecting property value, promoting stability and neighborhood quality of life.	■	■		■			■		High ———— \$	On-going	• City Manager • Police • Zoning Enforcement • Building
C) Establish a compliance to encourage efficient and effective reporting and incident management.					■		■		Mid ———— No Cost to \$	Mid	• City Manager
D) Provide sufficient staff, training, legal support and budget to implement a comprehensive program of education, assistance and compliance enforcement.	■	■	■	■	■		■	■	Mid ———— \$ -- \$\$	Mid	• City Council
E) Preserve and enhance the inventory of low-to-moderate income (LMI) housing, particularly as it relates to serving the elderly and citizens with disabilities.	■				■			■	High ———— No Cost to \$	Mid & On-going	• Planning and Zoning Board • Housing Authority
F) Explore funding a Housing Trust Fund that would incentivize and / or complement other funds to create affordable housing	■		■					■	High ———— \$ -- \$\$	Short	• City Council • City Manager • Housing Authority
G) Continue to seek and acquire funding for improving and enhancing affordable housing conditions.	■	■			■		■	■	Mid ———— \$	Mid & On-going	• City Council • City Manager • Housing Authority (In CIP)
H) Continue to administer CDBG programs for residential housing rehab, lead abatement and code improvements to address health, safety, ADA standards and other applicable standards.	■	■			■		■	■	High ———— \$ - \$\$	Short & On-going	• City Manager • Housing Authority (In CIP)

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
I) Encourage the creation and use of neighborhood watch programs to identify and resolve issues in a timely manner.			■				■		Mid No Cost to \$	Mid	<ul style="list-style-type: none"> Neighborhood Associations Police
J) Identify neighborhoods at risk due to flooding and sea level rise and investigate options to help fund or otherwise support appropriate improvements to eliminate or reduce damage from flooding.	■				■		■	■	High \$\$\$	Short & On-going	<ul style="list-style-type: none"> City Council
K) Assess the extent of homelessness, its impact on city services, determine the resources needed to address homelessness, and take a leadership role, in partnership with community-based agencies, to meet the needs of individuals and families who are homeless.	■		■		■		■	■	High \$ - \$\$	Short & On-going	<ul style="list-style-type: none"> City Manager Housing Authority
GOAL H-2: To preserve and enhance existing moderate workforce and low moderate income (LMI) housing.											
A) Monitor Newport's housing market data and trends through new development, sales, and other market transactions.	■					■		■	Mid No Cost to \$	Short & On-going	<ul style="list-style-type: none"> City Manager Chamber
B) Provide appropriate links on the City's web page to sites where residents can easily access, search, analyze, and interpret housing data.	■					■			Mid No Cost to \$	Short & On-going	<ul style="list-style-type: none"> City Manager Engage Newport
C) Provide City leadership with semi-annual reports containing updates of appropriate data.	■					■			Mid No Cost	Short & On-going	<ul style="list-style-type: none"> City Manager
D) Use market data to evaluate progress in accomplishing related Plan goals and policies at least annually, and make any necessary plan/program adjustments.	■				■	■		■	Mid No Cost	Mid & On-going	<ul style="list-style-type: none"> City Council City Manager

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Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL H-3: To reduce the percentage of seasonally vacant homes and increase neighborhood stability and vitality.											
A) Continue aggressive efforts to accomplish economic diversification goals as a means of increasing full time residential occupancy.	■		■			■		■	High ———— \$\$\$	Short & On-going	<ul style="list-style-type: none"> • City Council
B) Investigate the potential of creating a market for temporary use of vacant seasonal rentals by business employees (short term extended residence) or to fill other unique needs which may not be met currently by the market.	■								Mid to Low ———— No Cost to \$	Mid	<ul style="list-style-type: none"> • Realtors • Chamber
C) Investigate the feasibility of establishing a (confidential) "registry" of seasonally vacant homes, to be maintained by public safety officials as a means of enhancing awareness and security.	■						■		Mid to Low ———— No Cost to \$	Mid	<ul style="list-style-type: none"> • Landlords • Realtors • Police
GOAL H-4: To expand housing to address Newport's senior population.											
A) Create incentives for developing and/or converting units to meet the needs of senior citizens.	■		■				■		Mid ———— \$	Mid & On-going	<ul style="list-style-type: none"> • City Council • Housing Authority

14.6 Community Services & Facilities Element

The following are the implementation actions for the goals included in the Community Services & Facilities Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL CSF-1: To provide a full range of quality public services and facilities to its residents.											
A) Develop, adopt and manage a long-term, phased, integrated and comprehensive plan for City services and facilities which evaluates needs and service gaps for all areas, improvement costs and funding sources/options and identifies a range of potential strategies, tied to key community goals.	■	■		■		■	■	■	High —— \$\$\$	Long	• City Council
B) Continually evaluate the ability to accomplish key community strategic goals using shared services, public-private agreements, selective privatized services, leases and or license agreements and other similar arrangements.	■				■	■			High —— No Cost to \$	Short & On-going	• City Council • City Manager
GOAL CSF-2: To meet or exceed the State's mandated solid waste recycling rate of 35%.											
A) Begin to include compost waste into the City's recycling efforts.		■				■	■	■	Mid —— \$	Mid	• City Council
B) Educate citizens regarding the benefits of composting, available programs and the costs associated with organic waste disposal.					■	■	■	■	Mid —— \$	Mid	• Solid Waste Contractor
C) Participate in state and regional efforts to develop long term, viable solutions to anticipated changes in solid waste disposal options.	■				■	■	■	■	High —— No Cost to \$	Long	• City Council
D) Educate citizens regarding the benefits of composting, available programs and the costs associated with organic waste disposal.						■	■	■	High —— No Cost	On-going	• Public Services
E) Participate in state and regional efforts to develop long-term, viable solutions to anticipated changes in solid waste disposal options and landfill capacity.	■	■	■				■	■	High —— No Cost to \$	On-going	• Public Services

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Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL CSF-3: To provide adequate fire and police protection facilities and services to ensure the safety of residents and the protection of property in the city.											
A) The City will train fire fighters, police officers, building inspectors, and Public Services and Utilities staff to levels appropriate for their tasks and responsibilities.			■				■	■	High \$	On-going	<ul style="list-style-type: none"> • Police • Fire
GOAL CSF-4: To provide the best education system for the community.											
A) Address anticipated funding deficits and continue to adjust/scale and improve facilities to reflect changing demographics.	■				■	■		■	High \$\$	Short & On-going	<ul style="list-style-type: none"> • City Council • City Manager • BoE
B) Continue efforts to improve the condition of Newport's public school facilities, with an emphasis on energy efficiency, safety, security and technology.	■				■	■			High \$\$\$	Short & On-going	<ul style="list-style-type: none"> • City Council • BoE • State of RI (In CIP)
C) Work with public school leaders and cohort interests to incorporate and build mutually supportive curricula, associations and efforts emphasizing STEAM (Science, Technology, Engineering, Arts and Mathematics), resiliency, workforce training and placement, and the community's economic diversification strategies.	■				■	■		■	High \$	Short & On-going	<ul style="list-style-type: none"> • City Council • City Manager • BoE
GOAL CSF-5: To work with local and regional institutions, non-profits and other service providers to provide a comprehensive system of social services necessary to meet the needs of City residents.											
A) Actively support the Health Equity Zone initiative and exploit related institutional relationships and networks to improve community health.	■	■			■		■	■	High No Cost to \$	Mid	<ul style="list-style-type: none"> • City Council • City Manager
B) Continue to make information regarding local and regional services widely available to the public through multiple means.			■		■		■		Mid No Cost	Short & On-going	<ul style="list-style-type: none"> • City Council • Regional Planning • Engage Newport

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL CSF-6: To provide suitable and enhanced facilities to serve the City's senior population.											
A) Continue to support the King Center, working in collaboration with other community partners and including promotion of the Center, its programs and facilities to local and regional social and economic development groups.	■		■		■		■	■	High —— \$\$\$	Short & On-going	• City Council (In CIP)
B) Fully fund planned King Center facility improvements identified in the FY 2017-2021 CIP.	■	■	■		■		■	■	High —— \$\$\$	Short	• City Council (In CIP)
GOAL CSF-7: To maintain a superior public library system.											
A) Actively participate in or encourage support for, the Rhode Island Library Association.					■	■			Mid —— \$	Short & On-going	• City Council
B) Continue to plan for and fund necessary capital facility improvements.		■			■	■	■		High —— \$\$	Short	• City Council (In CIP)
C) Investigate ways to leverage and include the City library in economic diversification initiatives.	■				■	■			Mid —— No Cost	Mid	• City Council • City Manager

14.7 Transportation & Circulation Element

The following are the implementation actions for the goals included in the Transportation & Circulation Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL T-1: To provide a comprehensive, multimodal transportation system for all users.											
A) Design, construct and maintain all public transportation facilities and improvements to be in compliance with applicable ADA standards.	■		■		■		■		High —— \$\$	Short & On-going	<ul style="list-style-type: none"> Public Services RIDOT (In CIP)
B) Give high priority to providing or enhancing para-transit or other similar mobility services focused on the needs of the elderly and/or those with visual, auditory or ambulatory impairments.			■				■		High —— \$\$	Short & On-going	<ul style="list-style-type: none"> City Council RIDOT
C) Safely accommodate bicycles as a mode of transportation.	■		■	■	■	■	■	■	High —— \$\$	Short & On-going	<ul style="list-style-type: none"> Public Services RIDOT
GOAL T-2: To link into the overall regional multi modal transportation network on Aquidneck Island.											
A) Participate in State and regional planning for transportation systems..	■			■	■		■		Mid —— \$	Short & On-going	<ul style="list-style-type: none"> City Council RIDOT
B) Work to implement local actions needed to accomplish applicable State and regional mobility strategies.	■			■	■		■		High —— \$\$	Short & On-going	<ul style="list-style-type: none"> City Council Public Services
C) Continue to improve and maintain the multi-modal visitor center as a key part of the regional economic and transportation systems.	■	■		■	■				High —— \$\$\$	Short & On-going	<ul style="list-style-type: none"> City Council Tourism Board RIDOT
D) Pursue completion of the Pell Bridge access re-alignment and related land disposition and redevelopment, including the incorporation of facilities for alternative modes (biking, transit, and walking paths) consistent with the concepts contained in the West Side master plan.	■			■	■	■	■	■	High —— \$\$\$	Short & On-going	<ul style="list-style-type: none"> City Council Public Services Planning RIDOT
E) Pursue completion of "The First Mile" multi-use path.	■	■	■	■	■	■	■	■	High —— \$\$	Short & On-going	<ul style="list-style-type: none"> Public Services RIDOT

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
F) Continue to provide support for the Newport State Airport as a small scale general aviation airport to support local and regional economic diversification initiatives.	■				■				Mid ———— No Cost to \$	Mid & On-going	<ul style="list-style-type: none"> • City Council • Chamber • RIDOT • FAA
GOAL T-3: To provide appropriate funding and financing of transportation infrastructure.											
A) Work in close collaboration with State legislative representatives and agency staff, and local and regional agencies and organizations to assess and adjust current funding formulas and approaches to increase support for tourism and to mitigate related impacts.	■			■	■			■	High ———— No Cost to \$	Short & On-going	<ul style="list-style-type: none"> • City Council • Public Services
B) To the extent possible, tie transit fees and costs to users, providing fee reductions to seniors and disadvantaged populations.	■								Mid ———— No Cost	Mid	<ul style="list-style-type: none"> • Transit Authority
C) Continue to program regular pavement improvements in order to maintain functionality.	■				■		■	■	High ———— \$\$\$	Short & On-going	<ul style="list-style-type: none"> • City Council • City Manager • Public Services (In CIP)
GOAL T-4: To use state-of-the-art design and technology to create a safe, efficient, environmentally sound and user-friendly transportation system.											
A) Incorporate LID storm water management approaches into street design.	■	■			■		■	■	High ———— \$	Short & On-going	<ul style="list-style-type: none"> • City Engineer • RIDOT • Utilities • Planning and Zoning Board • EEC
B) Continue to create multi-modal, mixed use corridors along major arterial streets within the city through the uses of "complete streets" practices.	■	■		■	■		■	■	High ———— \$-\$\$	Short & On-going	<ul style="list-style-type: none"> • Planning and Zoning Board • RIDOT • City Engineer • (In CIP)
C) Design bike and pedestrian facilities into street improvement plans and link these into the larger regional network of bike, pedestrian and transit systems.	■	■		■	■		■	■	High ———— \$	Short & On-going	<ul style="list-style-type: none"> • Planning and Zoning Board • RIDOT • City Engineer

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Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
D) Promote the development of strategically located mixed use nodes (i.e. North End and the City's historical urban core area).	■			■	■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> City Council Planning and Zoning Board Public Services Planning
E) Continue to collect and evaluate data concerning local transit use and use this data to refine plans, programs and operations.	■					■	■	■	Mid No Cost to \$	Mid & On-going	<ul style="list-style-type: none"> RIDOT Transit Authority
F) Continue to assess the potential to use the former rail spur in the city as a multi-use trail component to serve both residents and visitors as included in the Rhode Island TIP.	■	■		■					Mid \$-\$	Mid	<ul style="list-style-type: none"> City Council Tourism Board Public Services Planning
GOAL T-5: To provide sufficient and suitably located parking, designed to eliminate, mitigate or reduce impacts.											
A) Evaluate the potential to establish parking areas outside of the main tourist areas and use transit to move visitors into and around the community.	■		■						Mid \$	Mid	<ul style="list-style-type: none"> Public Services Parking Authority
B) Develop and implement a comprehensive parking plan.	■		■						Mid \$	Mid & On-going	<ul style="list-style-type: none"> Parking Authority
C) Continue to endorse and promote transportation options, particularly during peak tourism season.	■	■	■	■	■			■	High \$	Mid & On-going	<ul style="list-style-type: none"> Parking Authority Chamber

14.8 Open Space & Recreation Element

The following are the implementation actions for the goals included in the Open Space & Recreation Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL OSR-1: To provide a range of appropriate open space and outdoor recreational amenities for use by residents and visitors.											
A) Maintain an accurate and up to date inventory of all City open space and recreational assets and annually evaluate the use, condition and other attributes of these assets.	■	■	■	■		■	■		High \$	Short	• Dept. of Public Services
B) Expand the definition of open space and outdoor recreational assets to include amenities such as trees, viewsheds, driftways, private parklets and urban social spaces, public promenades, boulevards, cemeteries, streetscapes, green infrastructure, and other such features.	■	■		■				■	Mid No Cost	Short	• Planning and Zoning Board • Dept. of Public Services
C) Budget sufficient operating, maintenance and capital funds to support a diverse and spatially equitable network of open space and recreational assets.	■	■	■	■	■	■	■	■	High \$\$	Mid	• City Council
D) Selectively seek out creative partnerships with private, non-profit and institutional organizations to share costs, benefits and revenues, especially where such collaborations will help to accomplish near term, high priority objectives.	■	■			■	■			Mid No Cost to \$	Mid	• City Council
E) Give high priority to meeting the needs of the City's elderly and those with mental and/or physical disabilities in planning and implementing facilities and programs.					■		■		High \$-\$	Mid	• City Council
GOAL OSR-2: To provide a connected system of open space and outdoor recreational amenities throughout the City that are strategically linked to transportation, public facilities, neighborhoods and appropriate private facilities.											
A) Seek opportunities to improve and/or expand open space and recreation in the City's north end.	■	■	■	■	■	■	■	■	High \$\$\$	Mid & On-going	• City Council

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
B) Minimize impacts on residential neighborhoods and implement context sensitive design standards and practices as appropriate to each site.			■		■				Mid \$	Mid & On-going	<ul style="list-style-type: none"> • Planning and Zoning Board • Neighborhood Associations
GOAL OSR-3: To protect and enhance public access to shoreline and waterfront areas.											
A) Evaluate all projects (new construction and renovations) to ensure appropriate public access is maintained.	■	■	■	■				■	High On-going		<ul style="list-style-type: none"> • City Council • Planning and Zoning • Planning
B) Evaluate all projects (new construction and renovations) to protect viewsheds of shoreline and waterfront areas from public spaces.	■	■		■				■	High On-going		<ul style="list-style-type: none"> • City Council • Planning and Zoning • Planning

14.9 Natural Resources Element

The following are the implementation actions for the goals included in the Natural Resources Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL NR-1: To acquire, maintain and use accurate and timely data regarding the City's natural resources, their condition, functions and relationships to other resources and the community.											
A) Solicit the assistance of private property owners, academic institutions, state agencies, non-profits and others in efforts to acquire regular and reliable data.					■				Mid ———— No Cost	Mid	• EEC
B) Provide easy public access to natural resource data via the city web page and Engage Newport.			■		■			■	High ———— No Cost	Short	• EEC • Engage Newport
C) Use natural resource data to develop and revise City conservation programs and initiatives, including with respect to resiliency oriented economic diversification activities.	■	■		■	■	■	■	■	High ———— \$	Short & On-going	• Planning and Zoning Board • EEC
GOAL NR-2: To provide for the effective, long-term preservation and restoration of natural resources.											
A) Review current documentation regarding conservation easements, Land Use Restrictions, deed covenants, permit conditions and other legal instruments limiting use of the City's natural resources and if determined insufficient to secure long term protection, identify and deploy potential tools which could provide additional protection.					■			■	Mid ———— No Cost	Mid	• EEC • City Planner
B) Work with public and private sector cohorts, non-profits, major City and regional institutions, academic institutions and others to secure new lands and/or rights.	■	■		■	■		■	■	Mid ———— \$-\$	Long	• City Council
GOAL NR-3: To enhance the publics' understanding of Newport's natural resources.											
A) Make information easily accessed and available to the general public via the City web page and related links, such as Engage Newport.			■		■			■	High ———— No Cost	Short	• City Council • City Manager • Engage Newport

Newport Comprehensive Land Use Plan

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
B) Encourage City staff to provide guest lectures at City schools, class field trips to City resource sites, active and on-going relationships between City staff and student environmental clubs and other means of expanding awareness and support for natural resource plans, policies, programs and initiatives.			■		■			■	Mid No Cost	Short	<ul style="list-style-type: none"> City Manager
C) Participate in regular meetings with City business owners and interests to educate and inform them of relevant issues, plans, progress, options, resources and other relevant information concerning natural resource protection and management.	■				■			■	High No Cost to \$	Short	<ul style="list-style-type: none"> City Council City Manager
D) Prepare and make widely available a brochure describing how natural resources benefit the community and the ways that members of the community can become engaged in helping to protect, maintain and enhance Newport's natural resources and limit source pollutants from entering the water.	■				■			■	Low \$	Mid	<ul style="list-style-type: none"> City Council City Manager EEC
E) Continue efforts to use major events as a means of educating citizens about natural resource issues and to engage citizens and patrons in programs intended to minimize the impacts of these events on the community's environmental resources.	■	■		■	■			■	Mid \$	Short & On-going	<ul style="list-style-type: none"> EEC Tourism Board
F) Aggregate data regarding event related environmental programs and incorporate it into data made generally available to the public, but also into the City's educational efforts, open houses, City Council briefings and other educational efforts.	■			■	■	■	■	■	Mid \$	Short & On-going	<ul style="list-style-type: none"> City Council EEC BOE Engage Newport Chamber Tourism Board
G) In developing City plans, programs, budgets and other City initiatives impacting natural resource issues and assets, actively solicit and engage a broad spectrum of interests in order to provide guidance and definition to such initiatives.					■			■	High No Cost	Short	<ul style="list-style-type: none"> City Council City Manager

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL NR-4: To fully integrate natural resource protection into all appropriate City plans, policies, regulations, and operations.											
A) Review existing City plans to determine if they sufficiently incorporate natural resource values and strategies, and if not, draft and propose appropriate amendments for formal consideration by applicable City boards/commissions.		■			■	■	■	■	Mid No cost to \$\$	Mid	<ul style="list-style-type: none"> • City Council • Planning and Zoning Board • City Manager • EEC
GOAL NR-5: To integrate Newport's natural resources as part of the public education curricula.											
A) Fully integrate the City's natural resources into the City's developing Innovation Hub and related economic diversification plans and activities.	■	■			■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> • City Council • Planning and Zoning Board

14.10 Historical & Cultural Resources Element

The following are the implementation actions for the goals included in the Historical & Cultural Resources Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL HC-1: To identify, protect, and enhance the City's cultural and historical resources.											
A) Reestablish Tax Incentive Programs for the protection and enhancement of historic structures.	■	■			■				Mid No Cost	Short	• City Council
B) Establish a system of communicating plans affecting Newport's historical and cultural assets to citizens to encourage community involvement.	■			■	■	■	■	■	Mid No Cost	Short & On-going	• City Council • Engage Newport
C) Continue to host tours through Newport's Historical District.	■			■	■				Mid \$	Short & On-going	• Tourism Board
D) Continue to promote awareness of Newport's rich history to school children and visitors.	■			■	■				Mid \$	Short & On-going	• BOE • Chamber, Tourism Board
E) Continue to secure funding for plans, programs, and projects affecting historical and cultural sites.	■	■		■	■				High No Cost	Short & On-going	• City Council • City Manager • City staff
F) Continue to seek public-private partnerships to restore, rehabilitate, protect, and preserve historical and cultural properties throughout Newport.	■	■		■	■				High \$	Short & On-going	• City Council • City Manager • City staff
G) Establish historic property guidebook for historic property owners.	■	■			■				Mid \$	Mid	• City Council • Preservation Planner
GOAL HC-2: To enhance the protection and survivability of historic resources from the impacts of climate change, sea level rise and storm hazards.											
A) Include historic preservation as part of a Climate Action Plan.	■	■		■	■	■	■	■	High \$	Short & On-going	• City Council
GOAL HC-3: To foster a climate that supports the continuation of Newport as a home for the artisan and creative artist											
B) Develop a Cultural Enrichment Plan for the city.	■	■		■	■	■	■	■	High \$	Mid	• Planning • Cultural Organizations

14.11 Energy Element

The following are the implementation actions for the goals included in the Energy Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL EN-1: To make Newport a leader in energy conservation and renewable energy use.											
A) Include energy efficiency, conservation and renewable energy promotion as one of the City Council's strategic objectives, particularly as relates to cost savings.	■				■	■	■	■	High No Cost	Short	• City Council
B) Establish a baseline for City energy use and strive to achieve a 20% reduction in energy use from that baseline.	■				■	■	■	■	High \$\$	Short & On-going	• City Council • EEC
C) Participate in and contribute to, local, regional, state and national initiatives to promote increased use of renewable energy.	■				■	■	■	■	Mid \$	Mid & On-going	• City Council • EEC
GOAL EN-2: To enhance the understanding of City staff and community members relative to energy-efficient practices.											
A) Publish the results of the City energy audit as well as regular status updates as to reductions in energy use, increased use of renewables, cost savings and how these actions translate into reduced carbon emissions and greenhouse gas reductions.	■		■		■	■	■	■	High No Cost	Mid	• City Council • EEC
B) Develop and provide training materials to all City staff, including conveying City goals and the particular roles each department/function will play in accomplishing these goals.	■				■	■	■	■	High \$	Mid	• City Council • City Manager • EEC
GOAL EN-3: To support a robust and economically viable range of renewable energy options within the community.											
A) Develop and/or amend or refine zoning regulations and design standards for private wind systems, solar and other renewable energy systems.	■				■	■	■	■	Mid No Cost	Short	• Planning and Zoning Board • City Planner
B) Collaborate with government and private sector cohorts in programs and initiatives to make renewable energy more broadly accessible to local consumers.	■				■	■	■	■	Mid \$- No Cost	Mid	• City Council
C) Provide targeted zoning incentives for the use of renewable energy where such use does not conflict with other City goals, policies and objectives.									Mid No Cost	Mid	• Planning and Zoning Board

14.12 Water Element

The following are the implementation actions for the goals included in the Water Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL WA-1: To provide a high level of protection for the City's potable water supply.											
A) Regular communication, coordination and collaboration with public agency staff, watershed property owners and others having interests in and impacts on land located within the potable water supply watershed.	■				■	■	■	■	High No Cost to \$	Short & On-going	• Water Division
B) Identify and protect key water resources and adjacent uplands within the watershed.	■				■	■	■	■	High No Cost to \$	Short & On-going	• Water Division
C) Aggressively monitor activities within the watershed and pursue timely enforcement and complete resolution of illegal discharges, prohibited activities and any other actions which may threaten the water supply.	■				■	■	■	■	High \$-\$	Short & On-going	• Water Division
D) Design, fund, construct and maintain any improvements deemed necessary to protect Easton Pond from the impacts of sea level rise and flooding.	■				■	■	■	■	High \$-\$	Short & On-going	• Water Division
GOAL WA-2: To provide an adequate supply of high quality potable water for all users.											
A) In collaboration with other private, public and institutional cohorts, strive to implement the goals and strategies of the state Water Resource Board's 2012 Strategic Plan, and including any updates to the Plan over the course of the City's comprehensive plan horizon.	■			■	■		■	■	High \$	Short & On-going	• Water Division
B) Pursue and secure all rate increases and service contracts necessary to maintain a stable and sufficient rate base upon which to plan and fund improvements and operations.	■				■		■	■	High No Cost	Short & On-going	• Water Division
C) Continue a robust program of water quality testing and reporting.					■		■	■	High \$	Short & On-going	• Water Division

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL WA-3: To provide a secure and resilient water system, including enhanced storage, transmission and treatment.											
A) Continue to identify and address risks within the watershed through refinement and implementation of the Water Supply Systems Management Plan (WSSMP) – update identified in CIP for FY 17-18.	■			■	■	■	■	■	High \$	Short & On-going	• Water Division (In CIP)
B) Implement and as necessary, update the Source Water Assessment, with particular emphasis on high risk assets.	■				■	■	■	■	High \$\$\$	Short & On-going	• Water Division
C) Monitor potential threats to Easton Pond from climate change, flooding and storm surge and the adequacy of physical improvements made to date (dam reinforcement).	■				■	■	■	■	High \$	Short & On-going	• Water Division
D) Continue to work with host communities within the watershed to identify, mitigate and/or avoid system threats.	■				■	■	■	■	High \$\$\$	Short & On-going	• Water Division
E) Seek to acquire additional lands in fee simple, conservation easements, development rights, land use restrictions, license agreements or other rights sufficient to protect and secure key parcels of land within the watershed.	■				■	■	■	■	High \$\$\$	Short & On-going	• Water Division
F) Continue to implement, monitor and refine the division's Cross-Connection Control Plan as a means of eliminating and/or preventing contamination from unapproved connections.	■			■	■	■	■	■	High \$\$\$	Short & On-going	• Water and Storm Water Authorities
GOAL WA-4: To use best management practices (BMPs) as part of the water systems design and operation.											
A) Full implementation of the Water Division's demand management strategy, including promoting the adoption of water conservation and LID practices by host community land use authorities for lands and uses within the watershed.	■				■	■	■	■	High \$	Short & On-going	• Water Division
B) Achieve a target rate of residential average annual water use of no more than 65 gallons per capita per day.	■				■	■	■	■	Mid \$	Long	• Water Division

Newport Comprehensive Land Use Plan

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
C) Provide appropriate links on City web sites to the State Water Resources Board and other state and regional agencies and non-profits.			■		■			■	High No Cost	Short	<ul style="list-style-type: none"> Water Division Engage Newport City IT Department
GOAL WA-5: To plan, fund and operate a water system designed to meet the future needs of the community.											
A) Quantify potential demand associated with Innovation Hub initiatives and develop strategies to provide adequate water for growth, even in drought conditions.	■				■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> Water Division
B) Work with large users such as the US Navy, Portsmouth Water & Fire District and Salve Regina University to evaluate current facility and operational parameters and identify areas for potential improvement.	■				■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> City Council City Manager Water Division
C) Strive to fully implement the recommended water fund capital facility improvements listed in the City's CIP, with special emphasis on water meter replacement, the Easton Pond Dam (Green End Avenue), St. Mary's Dam, and system wide infrastructure replacements.	■				■	■	■	■	High \$\$\$	Mid & On-going	<ul style="list-style-type: none"> City Council (In CIP)
D) Maintain an updated Infrastructure Replacement Plan (IRP).	■			■	■	■	■	■	High \$	On-going	<ul style="list-style-type: none"> City Council Water Division (In CIP)
E) In the event of drought conditions, provide educational and informational programs to citizens regarding water usage including providing "Preventing Wasted Water" pamphlets and a "Water Wheel" pamphlet that depicts typical water use by feature.	■					■	■	■	High \$	On-going	<ul style="list-style-type: none"> Water Division
F) In the event of drought watch conditions, impose odd / even outdoor water use restrictions based on the severity.	■					■	■	■	High No cost	On-going	<ul style="list-style-type: none"> City Council Water Division
G) In the event of drought emergency conditions, require mandatory termination of outdoor and other nonessential water uses.	■					■	■	■	High No cost	On-going	<ul style="list-style-type: none"> City Council Water Division

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL WA-6: To eliminate combined storm and sanitary flows.											
A) Continue to aggressively implement the City's CSO reduction program, per the Consent Decree with the USEPA and RIDEM and including all CSO projects identified in the City's FY 2017-2021 CIP and in the System Master Plan for CSO Control.	■			■	■	■	■	■	High ———— \$\$\$\$	Short & On-going	<ul style="list-style-type: none"> City Council (In CIP)
GOAL WA-7: To provide a resilient treatment system that can withstand extreme fluctuations in volume, weather conditions and sea level rise.											
A) Complete the mandated WWTP wet weather capacity increase project and other CSO related facility improvements – WWTF project funds requested in the FY 2017-2021 CIP and project completion by 6/30/19 per the Consent Decree and associated SMP.	■			■	■	■	■	■	High ———— \$\$\$	Mid	<ul style="list-style-type: none"> City Council Water Division (In CIP)
B) Determine preferred options and implement improvements proposed in the flood mitigation study included in the FY 2017-2021 CIP, with respect to flooding in the Wellington Avenue and Bridge Street areas.	■			■	■	■	■	■	High ———— \$	Mid	<ul style="list-style-type: none"> City Council Planning and Zoning Board City Engineer RIDOT (In CIP)
GOAL WA-8: To achieve compliance with all applicable federal, State and other laws, regulations, standards and procedures.											
A) Operational and facility improvements to assure compliance with Clean Water Act requirements (see above and as to CIP for extensive CSO projects).	■			■	■	■	■	■	High ———— \$\$\$\$	Short & On-going	<ul style="list-style-type: none"> City Council (In CIP)
B) Adequate training for all division staff in applicable environmental requirements, as applicable to personnel functions, roles and responsibilities.								■	High ———— \$	Short & On-going	<ul style="list-style-type: none"> City Manager Water Division
C) Implement measures to accomplish compliance with RIDEM's Almy Pond TMDL Management Plan – funding identified in the City's FY 2017-2021 CIP.					■	■	■	■	High ———— \$	Short & On-going	<ul style="list-style-type: none"> City Council Storm Water Utility EEC (In CIP)

Newport Comprehensive Land Use Plan

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL WA-9: To provide a comprehensive, City-wide stormwater plan and implementation strategy to protect public safety and property.											
A) Continue to find creative ways to integrate the requirements of the City's RIPDES (MS4) permit into City operations, programs and activities leveraging storm water as a positive catalyst for both economic and ecological transformation.	■	■		■	■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> City Council Planning and Zoning Board City Manager EEC City Engineer
B) Implement the preferred options identified in the Wellington and Bridge Street areas flood study and use these projects as test cases tied to Resiliency Innovation Hub initiatives.	■			■	■	■	■	■	High \$\$\$	Long	<ul style="list-style-type: none"> City Council City Engineer
C) Concurrent with final facility and program design for the Pell Bridge realignment project and related land disposition strategies, perform a detailed study of area flooding with the objective of developing options for addressing present and future anticipated flooding within the project area in ways that are consistent with and support the Resiliency Innovation Hub project.	■			■	■	■	■	■	High \$\$	Mid	<ul style="list-style-type: none"> City Council City Engineer
D) Continue to include LID and other green infrastructure in City street design and improvement projects.		■			■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> Planning and Zoning Board City Engineer
E) Evaluate all City facilities to identify opportunities to implement LID and green infrastructure and include key initiatives in the City CIP.	■	■			■	■	■	■	High \$	Short & On-going	<ul style="list-style-type: none"> City Council City Manager
GOAL WA-10: To meet all applicable Federal, State and other laws, regulations, standards and other requirements for stormwater quality.											
A) Continue the catch basin disconnect program, I/I reduction program, CSO.	■			■	■	■	■	■	High \$\$\$\$	Short & On-going	<ul style="list-style-type: none"> City Council (In CIP)
B) Continue weekly monitoring of Newport harbor and posting of laboratory test results on the City website.			■		■	■		■	High \$	Short & On-going	<ul style="list-style-type: none"> City Council
C) Update the City's GIS based outfall map as needed and submit to RIDEM with the associated (updated) outfall data tables (EXCEL tables).						■		■	Mid \$	Short & On-going	<ul style="list-style-type: none"> Storm Water Authority

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
D) Provide and maintain a data dashboard at schools, with live data, graphics and other information.					■	■		■	Mid \$	Short & On-going	<ul style="list-style-type: none"> • BOE

14.13 Natural Hazards & Climate Change Element

The following are the implementation actions for the goals included in the Natural Hazards & Climate Change Element.

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
GOAL NHCC-1: To be a resilient community, protecting its citizens, property and economy from the evolving threat of climate change and its associated hazards.											
E) Maintain an active leadership role within the state, region and nationally with respect to climate change mitigation.	■				■			■	High \$	Short & On-going	<ul style="list-style-type: none"> • City Council • City Manager
F) Advocate for climate change issues, science, technology and networks in a variety of public, private, non-profit and institutional settings.	■				■	■		■	High \$	Short & On-going	<ul style="list-style-type: none"> • City Council • EEC
GOAL NHCC-2: To provide a governmental structure and processes that can track and integrate new concepts to address climate change and its effects including sea level rise.											
A) Evaluate the City's current staffing, personnel, administrative organization and other related attributes to determine if they are ideally suited to accomplish climate change initiatives.	■				■	■		■	High \$	Mid	<ul style="list-style-type: none"> • City Council • City Manager
B) Communicate program objectives clearly to staff and empower key staff, boards and commissions to make decisions necessary to accomplish climate change program objectives.	■				■	■		■	High No Cost	Mid	<ul style="list-style-type: none"> • City Manager
C) Include program goals in departmental performance assessments and recognize/celebrate success and innovation.	■				■	■		■	High No Cost	Short & On-going	<ul style="list-style-type: none"> • City Manager
D) Seek out funding sources, collaborations and creative structures for accomplishing the City's climate change strategy.	■				■	■		■	High \$	Short & On-going	<ul style="list-style-type: none"> • City Manager
E) Continue to educate local citizens, property owners and business interests regarding the impacts of climate change, the costs of failing to adapt and mitigate and the options available to successfully overcome the challenges.	■		■	■	■	■	■	■	High No Cost to \$	Short & On-going	<ul style="list-style-type: none"> • City Council • City Manager • EEC • Chamber

Goals & Actions	City Objectives								Priority Cost	Time	Responsibility / CIP
	Prosperous	Beautiful	Happy	Destination	Collaborative	Smart	Healthy	Resilient			
F) Solicit support from the corporate community, federal and state government; local and regional institutions, neighborhood groups and others for climate change initiatives.	■			■	■	■	■	■	High \$	Short & On-going	• City Council
G) Survey constituents on a regular basis and/or as relates to specific climate change actions or initiatives, seeking their comments.	■		■		■	■		■	High No Cost to \$	Short & On-going	• City Council
GOAL NHCC-3: To be a leader in efforts to understand the nature and science of climate change and how it impacts the community.											
A) Establish Newport as a "real life" beta-testing facility for climate changes study.	■			■	■	■	■	■	High \$	Short & On-going	• City Council
B) Seek out, establish and support key technological, academic, government, institutional and commercial relationships that are necessary to fully and successfully implement the City's climate change strategies.	■			■	■	■	■	■	High \$	Short & On-going	• City Council
GOAL NHCC-4: To achieve a FEMA Community Rating System that reduces the costs of flood insurance to residents and businesses.											
A) Coordinate and collaborate with FEMA, RI Emergency Management, property owners and insurance underwriters to design, implement and secure credit for any and all improvements which reduce flooding and other natural hazard risks.	■			■	■	■	■	■	High \$	Mid & On-going	• Property Owners • Chamber • RIEM • City Managements • Local Emergency Management Officials

Please see the next page.